











Financial Results Q3 FY24







Women Empowerment











Guidance & Q3 Highlights

**Business** 

**Financials** 

Asset Quality & Capital Adequacy

Financial Inclusion & ESG

Strategic Initiatives / Outcome

Cyber Security

**Group Entities** & Awards



#### Global Business mix - ₹ 20.68 Trillion

Advances: ₹8.96 Trillion

Deposits: ₹11.72 Trillion



# 8,479 Branches & 9,889 ATMs

**Branches Share** 

Rural (30%)

**Urban (20%)** 

Metro (21%)

Semi-urban (29%)



- Overseas Branches in Dubai & Sydney
- Banking subsidiary in London, United Kingdom
- JV in India International Bank (Malaysia)



18,900+ Business Correspondents

Tenen

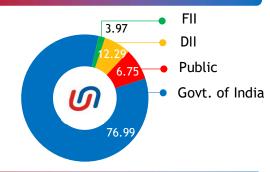
76,300 + Employees



5th Largest PSB in Business Mix\*

# 9.3% Share among PSBs in Business\*





## **Centralized Processing Centres**

	999	
9 9		
	TIT	•

135 MSME Loan Points



105 Union MSME First Branches



159 Retail Loan Points & 43 Agriculture Loan Points



1,685 Gold Loan Points



9 SAMBs & 29 ARBs



19 LCBs & 40 MCBs

2







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## Guidance vs Actuals

	Key Parameters	Mar-24 (Guidance)	Dec-23(9M) (Actual Y-o-Y)
	Advances Growth (YoY)	10 - 12%	11.4%
	Deposits Growth (YoY)	8-10%	10.1%
×↑	NIM %	~3.00%	3.1%
	GNPA %	< 6.00%	4.83%
	Slippages	~ Rs. 12,000 Cr	Rs. 8,554 Cr
	Recovery	~ Rs. 16,000 Cr	Rs. 13,783 Cr



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# Strong Operating Performance (9MFY24)

**Deposits** 

1

10.09% YoY

Deposit growth

**RAM** 

13.85% YoY

Robust growth in RAM advances

**Advances** 



11.44% YoY

Consistent & Sustained Credit Growth **Operating Profit** 



₹ 21,678 Cr

Increased by 16.27% YoY

**Net Profit** 



₹ 10,338 Cr

Increased by 82.94% YoY

Margin



NII ₹ 27,134 Cr

Increased by 10.68% YoY

**Efficiency** 



Credit Cost 0.77%

Improved by 79 bps YoY

**Profitability** 



RoA 1.05%

RoE 16.56%

Improved by 43 bps YoY Improved by 425 bps YoY Capital



CRAR 15.03% CET-1 11.71%

Improved by 58 bps YoY
Improved by 100 bps YoY

**Asset Quality** 



GNPA 4.83% NNPA 1.08% PCR 92.54%

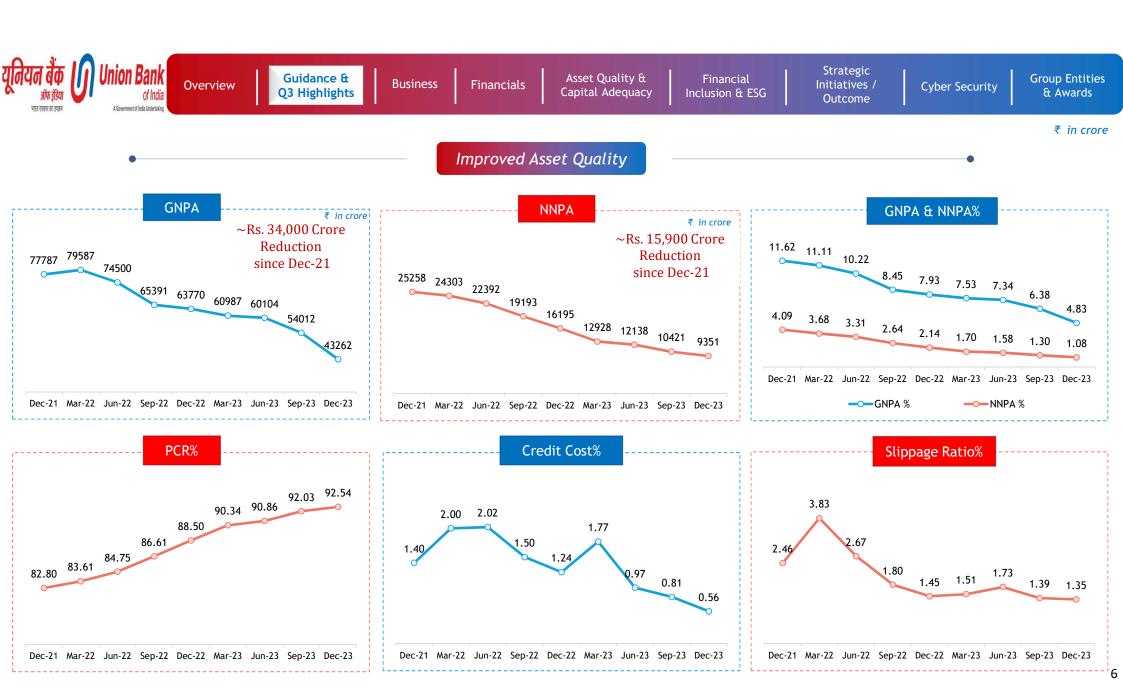
Improved by 310 bps YoY Improved by 106 bps YoY Improved by 404 bps YoY



Dec-21 Mar-22 Jun-22 Sep-22 Dec-22 Mar-23 Jun-23 Sep-23 Dec-23

Dec-21 Mar-22 Jun-22 Sep-22 Dec-22 Mar-23 Jun-23 Sep-23 Dec-23

Dec-21 Mar-22 Jun-22 Sep-22 Dec-22 Mar-23 Jun-23 Sep-23 Dec-23





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₹ in crore

# Robust & diversified Credit Growth

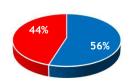
Particulars	Dec-22	Mar-23	Sep-23	Dec-23	YoY(%)
Gross Advances	8,04,015	8,09,905	8,47,214	8,95,974	11.44
- Domestic	7,83,008	7,85,302	8,21,437	8,66,689	10.69
- Overseas	21,007	24,603	25,777	29,285	39.41

Particulars	Dec-22	Mar-23	Sep-23	Dec-23	YoY(%)
Retail	1,54,037	1,59,702	1,68,256	1,73,445	12.60
Agriculture	1,50,652	1,51,993	1,65,506	1,77,583	17.88
MSME	1,23,737	1,25,022	1,33,822	1,36,746	10.51
LC & Others	3,75,589	3,73,188	3,79,630	4,08,200	8.68

Credit / Deposit Ratio					
Global	77.8%				
Domestic	75.3%				
2Y - CAGR					
Advances	15.7%				
RAM	15.8%				
Corporate	15.6%				

#### Consistent & sustained growth in RAM Advances

#### Composition%



RAMLC & Others

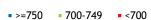
# Retail %



- Home Loans
   Vehicle Loans
- Education LoansMortgage Loans
- Personal LoansOthers

#### Retail-Bureau Scores (%)

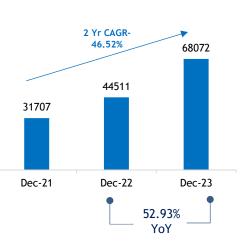




#### **Education Loans**









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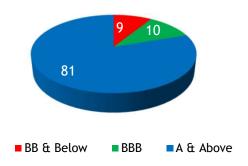
Cyber Security

Group Entities & Awards

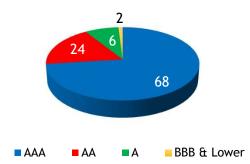
#### Credit to Industries

		(% Share in Domestic Advances)					
S No	Sectors	Dec-2	2	Dec-23			
		₹ In Crore	% Share	₹ In Crore	% Share		
1	Infrastructure	1,16,437	14.87	99,720	11.51		
	-Power	43,710	-	41,729	-		
	-Renewable Energy	4,400	-	10,219	-		
	w/w Wind	781	-	451	-		
	Solar	1,737	-	6,439	-		
	-Thermal	27,379	-	20,869	-		
	-Govt. PSU (Power)	21,297	-	26,353	-		
	-Non-PSU (Power)	22,413	-	15,376	-		
	-Road	21,557	-	22,113	-		
	- HAM	3,151	-	5,559	-		
2	NBFCs and HFCs	1,06,400	13.59	1,25,540	14.49		
	- HFCs	35,467	-	38,950	-		
	-PSU & PSU Backed NBFCs	32,659		34,775	-		
	-Pvt. NBFCs	38,274	-	51,815	-		
3	Basic Metals	23,514	3.00	25,087	2.89		
4	Petroleum/Coal/Nuclear	22,845	2.92	9,709	1.12		
5	Food Processing	21,975	2.81	26,798	3.09		
6	Chemical & Chemical Products	15,208	1.94	15,588	1.80		
7	Textiles	16,049	2.05	16,832	1.94		
	Total	3,22,428	41.18	3,19,274	36,84		

# Rating-Corporate Loans (>25 Cr)



NBFC -Rating Profile of Standard Exposure (%)





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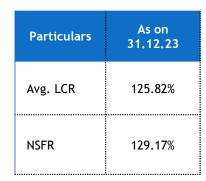
₹ in crore

# Deposit Growth

Particulars	Dec-22	Mar-23	Sep-23	Dec-23	Y-o-Y(%)
Total Deposits	10,65,027	11,17,716	11,37,628	11,72,455	10.09
- Domestic Deposits	10,63,509	11,06,089	11,20,185	11,54,325	8.54
- CASA(%) Domestic	35.35	35.62	34.66	34.40	-95 bps

#### **Liquidity Position**

2Y - CAGR	
Global Deposits	11.8%
Current Deposits	9.0%

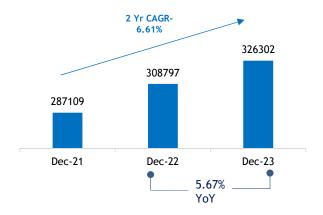


#### Composition of Deposits (%)

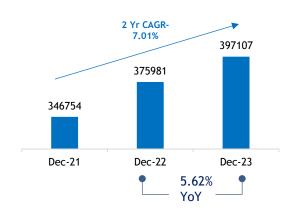


■ CASA+ Retail TD ■ Bulk Term Dep

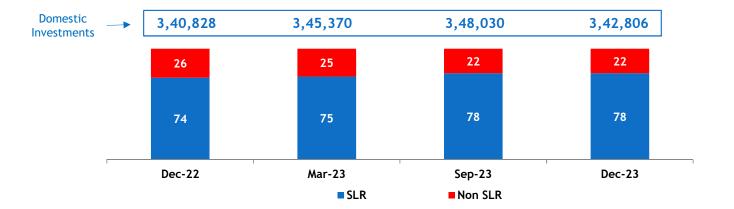
# **Savings Deposits**



## **CASA Deposits**



# Investment Portfolio



Particulars (Domestic)	Dec-22	Mar-23	Sep-23	Dec-23	Dec-22	Mar-23	Sep-23	Dec-23
	₹ in crore					M-Dura	tion (%)	
Available for Sale	65,086	65,189	78,862	67,483	1.34	1.32	1.19	1.79
-SLR	34,963	37,798	50,770	38,798	0.67	0.68	0.69	1.45
-NON SLR	30,123	27,391	28,092	28,685	2.53	2.78	2.62	2.57

Composition of Domestic Investments						
Category	Dec-22	Dec-23				
SLR Investments	2,52,678	2,67,367				
Non-SLR Investments	88,150	75,439				
Commercial Paper	5,628	4,053				
Certificate of Deposits	3,501	1,380				
Mutual Funds	616	470				
Shares	5,027	5,100				
Bonds & Debentures	69,122	59,947				
Others	4,256	4,489				
Total Investments	3,40,828	3,42,806				

# Profit & Loss Statement

Parameter	Dec-22 (3M)	Mar-23 (3M)	Jun-23 (3M)	Sep-23 (3M)	Dec-23 (3M)	Y-o-Y%	Dec-22 (9M)	Dec-23 (9M)	Y-o-Y%
Interest Income	20,883	22,005	23,478	24,587	25,363	21.45	58,739	73,428	25.01
Interest Expense	12,255	13,754	14,638	15,461	16,195	32.15	34,224	46,294	35.27
Net. Interest Income	8,628	8,251	8,840	9,126	9,168	6.26	24,515	27,134	10.68
Non-Interest Income	3,271	5,269	3,903	3,695	3,774	15.39	9,364	11,373	21.45
- Fee based Income	1,710	1,699	2,133	1,903	2,132	24.64	4,991	6,168	23.59
w/w Processing charges	268	309	278	417	361	34.70	871	1,055	21.13
Comm. On Insurance Business	88	92	56	90	97	10.23	233	243	4.29
Comm. On Govt Business	24	30	14	21	27	12.50	89	62	-30.34
Comm. On CMS	103	108	106	118	233	126.21	296	456	54.05
- Treasury Income	471	608	<i>77</i> 5	681	611	29.79	1,288	2,066	60.38
w/w Profit on Sale of Investments	156	202	545	251	359	129.30	597	1,155	93.61
Exchange Profit	243	217	261	234	285	17.51	596	780	30.94
- Recovery in W/O	1,090	2,954	692	856	1,026	-5.88	2,596	2,574	-0.85
Operating Income	11,899	13,520	12,743	12,821	12,942	8.77	33,879	38,507	13.66
Operating Expenses	5,280	6,696	5,564	5,600	5,665	7.29	15,235	16,829	10.46
Operating Profit	6,619	6,823	7,179	7,221	7,278	9.95	18,644	21,678	16.27
Provisions	4,374	4,041	3,943	3,709	3,688	-15.70	12,993	11,340	-12.72
Net Profit	2,245	2,782	3,236	3,511	3,590	60.00	5,651	10,338	82.94

# **Provisions**

Parameter	Dec-22 (3M)	Mar-23 (3M)	Mar-23 (12M)	Jun-23 (3M)	Sep-23 (3M)	Dec-23 (3M)	Dec-22 (9M)	Dec-23 (9M)
NPAs	2,443	3,567	12,479	1,984	1,691	1,226	8,912	4,902
Provision on Non Performing Investments	861	496	1,915	-107	-124	94	1,419	-136
Standard Assets	-290	-1,094	-1,148	56	196	414	130	669
Taxation (including Deferred Tax Assets)	1,338	1,105	3,704	1,938	1,942	1,940	2,599	5,819
Others	22	-33	84	72	4	14	-67	86
Total	4,374	4,041	17,034	3,943	3,709	3,688	12,993	11,340
Credit Cost(%)	1.24	1.77	1.64	0.97	0.81	0.56	1.56	0.77



Guidance & Q3 Highlights

Business Financials

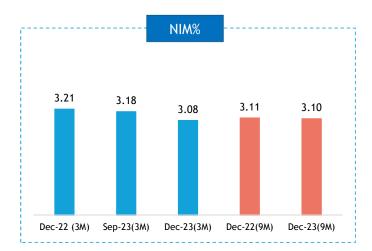
Asset Quality & Capital Adequacy

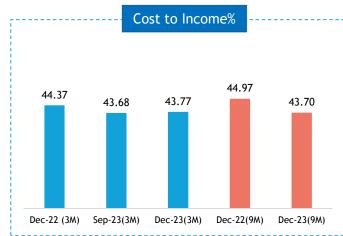
Financial Inclusion & ESG Strategic Initiatives / Outcome

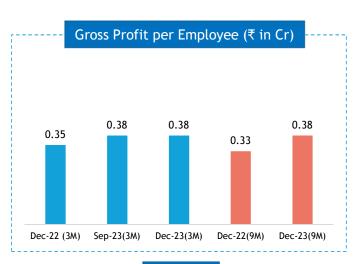
Cyber Security

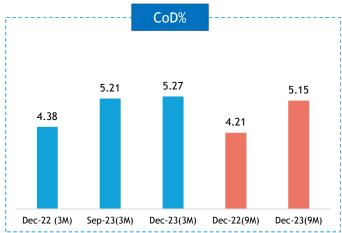
Group Entities & Awards

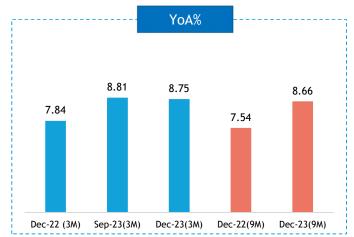
# Key Ratios

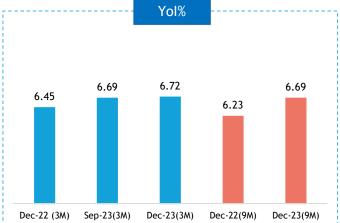












# Movement of NPAs

Parameter	Dec-22 (3M)	Mar-23 (3M)	Jun-23 (3M)	Sep-23 (3M)	Dec-23 (3M)	Dec-22 (9M)	Dec-23 (9M)
Gross NPA - Opening	65,391	63,770	60,987	60,104	54,012	79,587	60,987
Add : Additions	2,567	2,794	3,241	2,632	2,681	9,724	8,554
-Balance increase in existing NPA	262	107	209	105	280	1,132	594
-Fresh slippages	2,305	2,687	3,032	2,527	2,401	8,592	7,960
Less: Reductions	4,188	5,577	4,124	8,724	13,431	25,541	26,279
-Cash Recovery	1,702	1,934	1,166	1,722	2,725	5,343	5,613
-Up-gradation	1,237	964	1,001	984	1,388	3,702	3,373
-Write Off	1,249	2,679	1,957	6,018	9,318	16,496	17,293
Gross NPAs- Closing	63,770	60,987	60,104	54,012	43,262	63,770	43,262
Gross NPA (%)	7.93	7.53	7.34	6.38	4.83	7.93	4.83
Net NPA	16,195	12,928	12,138	10,421	9,351	16,195	9,351
Net NPA (%)	2.14	1.70	1.58	1.30	1.08	2.14	1.08
Total Recovery(incl. TWO)	4,664	6,534	3,564	4,257	5,962	13,609	13,783
Delinquency Ratio(%)	1.45	1.51	1.73	1.39	1.35	2.04	1.52
PCR%	88.50	90.34	90.86	92.03	92.54	88.50	92.54

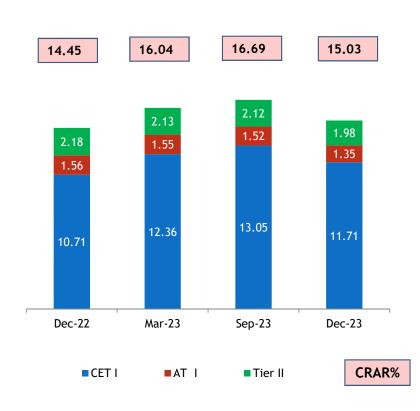
# Sectoral Asset Quality

	Slippages During				Outstanding NPA as on				Sectoral NPA (%)			
Segment ·	Dec-22 (3M)	Mar-23 (3M)	Jun-23 (3M)	Sep-23 (3M)	Dec-23 (3M)	Dec 2022	Mar 2023	Jun 2023	Sep 2023	Dec 2023	Dec-22	Dec-23
Retail Loans	450	406	502	506	512	4,848	4,693	4,880	4,688	3,930	3.15	2.27
Agriculture	819	1,171	748	1,004	961	16,192	15,607	15,245	14,793	15,125	10.75	8.52
MSME	791	1,077	766	827	605	16,604	15,652	15,489	14,095	11,199	13.42	8.19
LC & Others	507	140	1,225	295	603	26,126	25,035	24,490	20,436	13,008	7.50	3.19
Total	2,567	2,794	3,241	2,632	2,681	63,770	60,987	60,104	54,012	43,262	7.93	4.83

Restructuring									
		RF 1.0	as on			RF 2.0 as on			
Segment	Dec-22	Mar-23	Sep-23	Dec-23	Dec-22	Mar-23	Sep-23	Dec-23	
MSME	1,399	1,062	957	894	2,921	2,478	2,010	1,900	
Personal Loans	3,127	2,985	1,974	1,923	6,049	5,914	4,444	4,345	
Agriculture Allied					311	270	216	212	
Corporate Loans	5,309	5,117	4,920	4,797					
Total	9,835	9,164	7,851	7,614	9,281	8,662	6,670	6,457	

SMA Position (Rs. >5 crs)								
		O/s Amount						
Category	Dec-22	Mar-23	Sep-23	Dec-23				
SMA-0	2,480	1,429	1,384	2,733				
SMA-1	1,061	3,058	665	807				
SMA-2	2,252	553	2,366	1,537				
Total	5,793	5,040	4,415	5,077				

#### Capital Adequacy Ratio (%)



# Rating / Outlook upgraded by Domestic Rating Agencies

Rating Agency	AT-1	Tier-II	
CRISIL	AA+/Stable	AAA/Stable	
ICRA		AAA/Stable	
India Ratings	AA/positive	AA+/positive	<b>A</b>
CARE	AA+/Stable	AAA/Stable	

#### Capital Raising

#### ₹ in crore

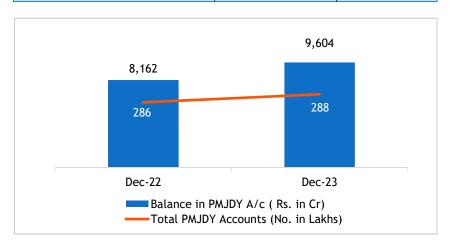
	Equity	AT-1	Tier-2	Total
Board Approved Plan	8,000	1,000	1,100	10,100
Capital Raised	5,000			5,000

Govt. of India Shareholding reduced to 76.99% from 83.49%

#### **Inclusive Growth**

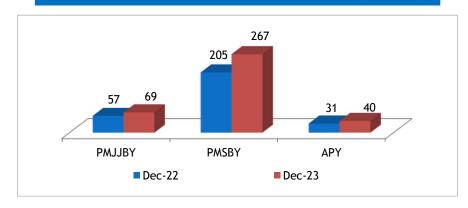
Financials

Priority Sector Lending					
Particulars	RBI Benchmark (as % of ANBC)	Achieved (as % of ANBC)			
Agriculture	18.00	19.09			
Small and Marginal Farmers	10.00	12.41			
Micro Enterprises	7.50	9.10			
Weaker Section	12.00	13.43			
Women Beneficiaries	5.00	15.69			
Total Priority	40.00	40.64			



Government Schemes					
Scheme	No. of Accounts	Amount Sanctioned (₹ in crore)			
PMSVANidhi	8,16,276	1,118			
Union Guaranteed Emergency Credit Line	3,92,243	16,784			
Union Personal Loan for COVID Treatment (UPLCT)	1,236	49			
Pradhan Mantri Mudra Yojana (during 9MFY24)	9,82,957	17,492			

#### Performance under Social Security Schemes(# Lakhs)





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#### ESG: Banking for Sustainable Development



# **Environmental**

- Board Approved ESG Risk Framework & Climate Risk Policy
- Founding member of Indian Green Building Council (IGBC)
- Sustainable Development And Business Responsibility Policy
- Credit facility to **Renewable Energy**Sector till 31.12.2023–**₹25,256 Cr**
- ₹ 398 Crore Sanctioned under Union Green Miles Electric Vehicles



# **Social**

- 30 RSETI Centres, trained 3.26 lakh people with Settlement Ratio of 67%
- Financed **over 3 Lakh** Street vendors

  ~ ₹481 Cr in 9MFY24 through

  PMSvanidhi
- Financed over 13,000 **new SHGs**∼₹317 Crore in 9MFY24
- Union Nari Shakti: Sanctioned over 18,000 applications of ₹2,011 Cr in 9MFY24
- Donation through Union Bank Social Foundation ₹ 12.46 Cr under CSR





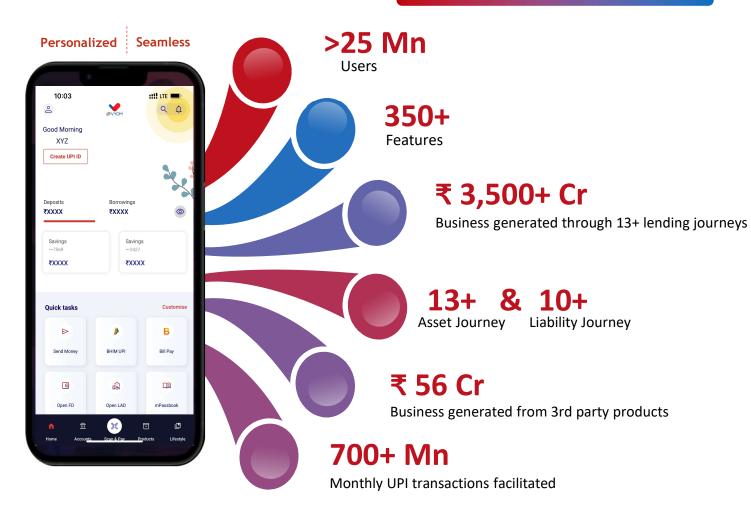
## **Governance**

- Board Composition Diverse & Independent Directors
- Related Party Transaction Policy
- Whistle Blower Policy
- Corporate Communications Policy

Policy on Sexual Harassment of Male/
Transgender at Workplace
(Prevention, Prohibition and Redressal)

G

# Vyom: Key highlights till date



# **New Features**

Top-up of NCMC wallet for usage at Mass Transit System such as Metros

Marking of digital transaction as Suspect

Real-time Generation of Insurance policy for PMJJBY & PMSBY

Loan against deposit opened through branches

CRM integration for Lead Generation



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# **Key Initiatives**



#### CRM

- VYOM Integration: Lead Generation & Customer 360 made live
- FEBA Customer 360 for internet banking made live



#### UPI

- CC on UPI UDIR / AutoPay/ OTM (issue) Implementation
- CC on UPI Credit to Credit Card
- ICCW (Interoperable Card-less Cash Withdrawal) feature from ATM using UPI



# **Uni Pay Plus**

- Host to host payment solution for corporates & institutions
- 1st Bank to implement collections through Virtual Account numbers facility



#### **CBDC**

- · Interoperability with UPI
- · Load through UPI
- P2P Interoperability
- Integration with CRM



# Digital Union Kisan Tatkal Scheme

- Offered to the existing KCC borrowers having KCC limit up to Rs. 25.00 lakhs
- Offers loan amount from Rs. 5,000 to Rs. 50,000
- Fully digitized sanction process



# Digital Document Execution (DDE)

- DDE extended to Straight Through Process (STP) Journeys.
- Live on LAS Platform for 12 states



#### Video KYC

- Lower the operational cost
- Provide superior and flexible customer experience



#### **PM SVANidhi**

- · Easy on-boarding through bulk data pull from UDYAMI Mitra portal
- Reduced TAT
- Online CIC verifications
- Fully automated processing and Digitized sanction



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# Outcome of Various Digital Initiatives



5.50 lac+

3rd

YTD growth in Fixed Deposits amount sourced digitally

CBDC Retail User Registrations Highest volume of UPI remittances processed among PSBs







24%



86%



~2.2x

Cumulative

MSME Renewal for <10 lacs through STP Retail accounts reviewed digitally

YTD growth in loan accounts renewed digitally







119%



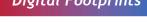
~2.2x

YTD growth in LAD Accounts opened digitally

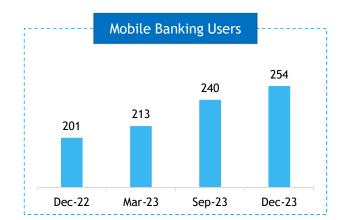
YTD growth in amount sanctioned under Shishu Mudra STP

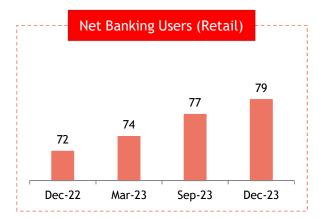
YTD growth in Union Education Accounts opened digitally Financials

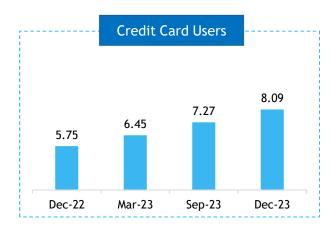








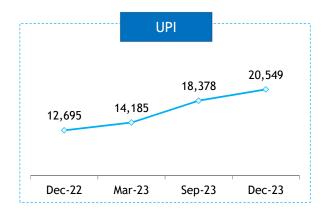


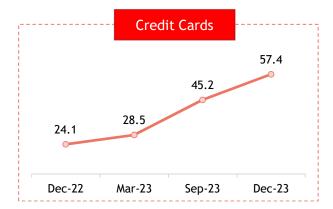


# Volume of Transactions (Q-o-Q)

(No. in Lakhs)







**Business** 

Financial



# **Corporate 360 Degree Solution**



Guidance &

Q3 Highlights

Overview

#### **Major Achievements**

- ✓ Contributed NII of Rs. 150.32 Crores & interest income of Rs. 498.83 Crores upto Dec 31, 2023.
- ✓ Uni Pay Plus is designed to integrate with Corporate's System for Automatic Payment Processing.
- √ 1st Bank to implement collections through Virtual Account numbers facility.
- √ 68 corporates have been onboarded.
- ✓ Strengthening CASA. Contributed Rs. 1,147 crores as on 31.12.2023.
- √ USSA mandates received from various corporates and institutions/Government bodies for opening of about 81,000 accounts.



IION Bank of India Guidance & Q3 Highlights

Business

Financials

Asset Quality & Capital Adequacy

Financial Inclusion & ESG Strategic Initiatives / Outcome

**Cyber Security** 

Group Entities & Awards

# Cyber Security Governance, Achievements & Recent Developments



24\*7 Security Operation Centre (SOC)
Monitoring, Centralised Automated Threat
Intelligence



Cyber Security Achievements & Recent Developments

NCIIPC recognition - Critical Information Infrastructure (CII)

Data Security Council of India (DSCI) - Annual Information Security Summit 2022 : Winner

Comprehensive Cyber Security Awareness Program for Customers - Emails, Webinars, SMS, Whatsapp, Social Media, Internet and Mobile Banking, Bank Website

Established Cyber Security Center of Excellence (CCoE)

# Subsidiaries & Joint Ventures

Name of the Entity	Holding	Profit A	fter Tax	Description		
Name of the Entity	(%)	9MFY23	9MFY24	Description		
Subsidiaries		•				
Union Bank of India (UK) Ltd.	100.00%	17.15	36.06	❖ Geographical benefits in booking business in UK and Europe.		
Union Asset Management Co. Pvt. Ltd.	100.00%	6.49	13.14	<ul> <li>❖ Sponsored by Union Bank of India &amp; Dai-ichi Life Holdings, Inc.</li> <li>❖ Crossed AUM of Rs. 13,800 Crores.</li> </ul>		
UBI Services Ltd.	100.00%	1.78	7.73	<ul> <li>Sourcing Retail loans like Housing, Mortgage, Education &amp; Vehicle loans,</li> <li>MSME loans, Gold loans and Credit cards for parent Bank.</li> </ul>		
Andhra Bank Financial Services Ltd.	100.00%	0.64	0.59	<ul> <li>Carry on activities/business of Leasing, Hire purchasing and Merchant Banking</li> </ul>		
Union Trustee Co. Pvt. Ltd.	100.00%	0.11	0.11	❖ Act as a trustee company for Union Mutual Fund		
Joint Ventures						
Star Union Dai-ichi Life Insurance Co. Ltd.	25.10%	62.90	41.37	<ul> <li>One of the fastest growing private life insurance company in India.</li> <li>Pan-India presence through 167 Branch Office</li> <li>Undertaking social responsibility covering 1.2 crores+ lives under PMJJBY.</li> </ul>		
India International Bank (Malaysia) BHD	25.00%	(5.19)	2.83	Undertaking banking business offering deposit & loan products to cater to needs and requirements of customers of Malaysia.		
ASREC India Ltd.	26.02%	12.88	8.89	<ul> <li>Ensures greater efficiency in resolving the NPAs through approval of cases at DRT.</li> <li>Made recovery in 200 accounts during Q3FY24.</li> </ul>		
Associate		•				
Chaitanya Godavari Gramin Bank	35.00%	194.64	199.29	<ul> <li>Regional Rural Bank with 256 branches.</li> <li>Committed to usher in prosperity &amp; plenty by care concern to the financial needs of cross section of rural populace in Guntur, East Godavari &amp; West Godavari Districts.</li> </ul>		



Guidance & Q3 Highlights

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#### **UBISL**

#### **PAN India Presence:**

❖ Footprints in 25 states ,117 Regional Offices

**❖ Covering 127 locations** 

#### **Products Sourced:**

Housing Loan, Vehicle Loan, MSME Loan, Gold Loan & Credit Card

# UBI Services We Dream For You 100% Subsidiary

#### Workforce:

❖ 4600+ Employees

#### **Business & Cost Effectiveness:**

- ❖ Added 2,77,000+ new loan accounts (including credit cards) during 9MFY24.
- Contributed new business of Rs. 7300+ Crores during 9MFY24.
- Variable and performance linked pay/incentives

#### Services:

Account Opening Back Office, Recovery
 Collection, Feet on Street, Call
 Centres, CBS Helpdesk, Centralized
 Vendor Payment

#### Value Added Services:

Wealth Management Service, Builder tie-ups,
 Vehicle dealer tie-ups, Institutional Broking &
 Online Will writing



Guidance & Q3 Highlights

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Group Entities & Awards

#### **Awards and Accolades**

Financials











#### Disclaimer

Except for the historical information contained herein, statements in this presentation which contain words or phrases such as "is", "aims", 'will', 'would', 'indicating', 'expected to' etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, future levels of non-performing loans, our growth and expansion in business, the impact of any acquisitions, the adequacy of our allowance for credit losses, technological implementation and changes, the actual growth in demand for banking products and services, investment income, cash flow projections, our exposure to market risks as well as other risks. Union Bank undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

# THANK YOU

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